

# Developing an integrative Knowledge Translation and Exchange Framework at CAMH

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# CAMH - an historical perspective



**1850 – Provincial Lunatic Asylum (QS)**  
opens – 211 patients, 250 beds

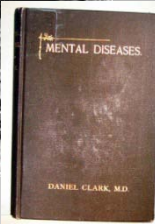
1861 – Wall construction fully encloses QS

1853-75 - Dr. Joseph Workman,  
enlightened clinician and educator, is the  
asylum's Medical Superintendent



1895 – Dr Daniel Clark teaches at  
QS, establishes Mimico/Lakeshore facility

1905 – C.K. Clarke establishes Canada's  
second nursing school in a psychiatric  
facility



**1949 – Archibald's alcoholism  
study spurs creation of ARF**

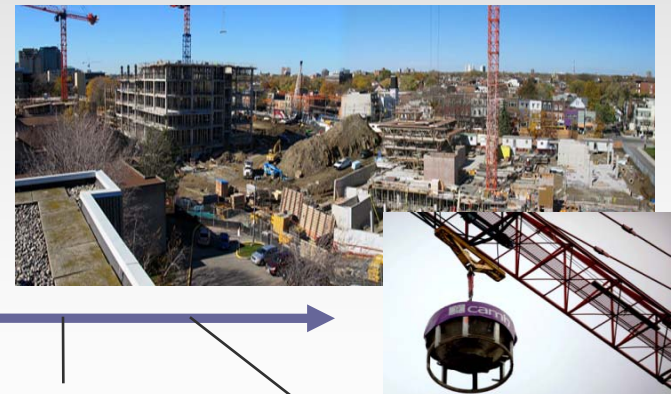
**1966 – Clarke Institute  
opens** from calls for a  
modern facility for allied  
care, research and  
teaching

**1945 – Dr  
Gordon Bell  
founds  
Donwood**

1925 – Toronto  
Psych. Hospital  
*(forerunner to  
the Clarke)*

**1998 restructuring  
merges CAMH**

1979-Infamous  
'999' QS address  
changes to 1001



1972-74 – QS Units  
1 - 4, Community  
Centre open

2008- Phase  
1A opens

Feb, April 2010 –  
Admin Bldg demolition,  
Phase 1B  
groundbreaking

Jan 2011 -  
Gateway Bldg  
'topping off'



Hospital for the 21st Century – Contemporary Urban Village

# CAMH at a glance- 2011-12

Approximately **3,000** staff,  
physicians & scientists

**camh**

Centre for Addiction and Mental Health

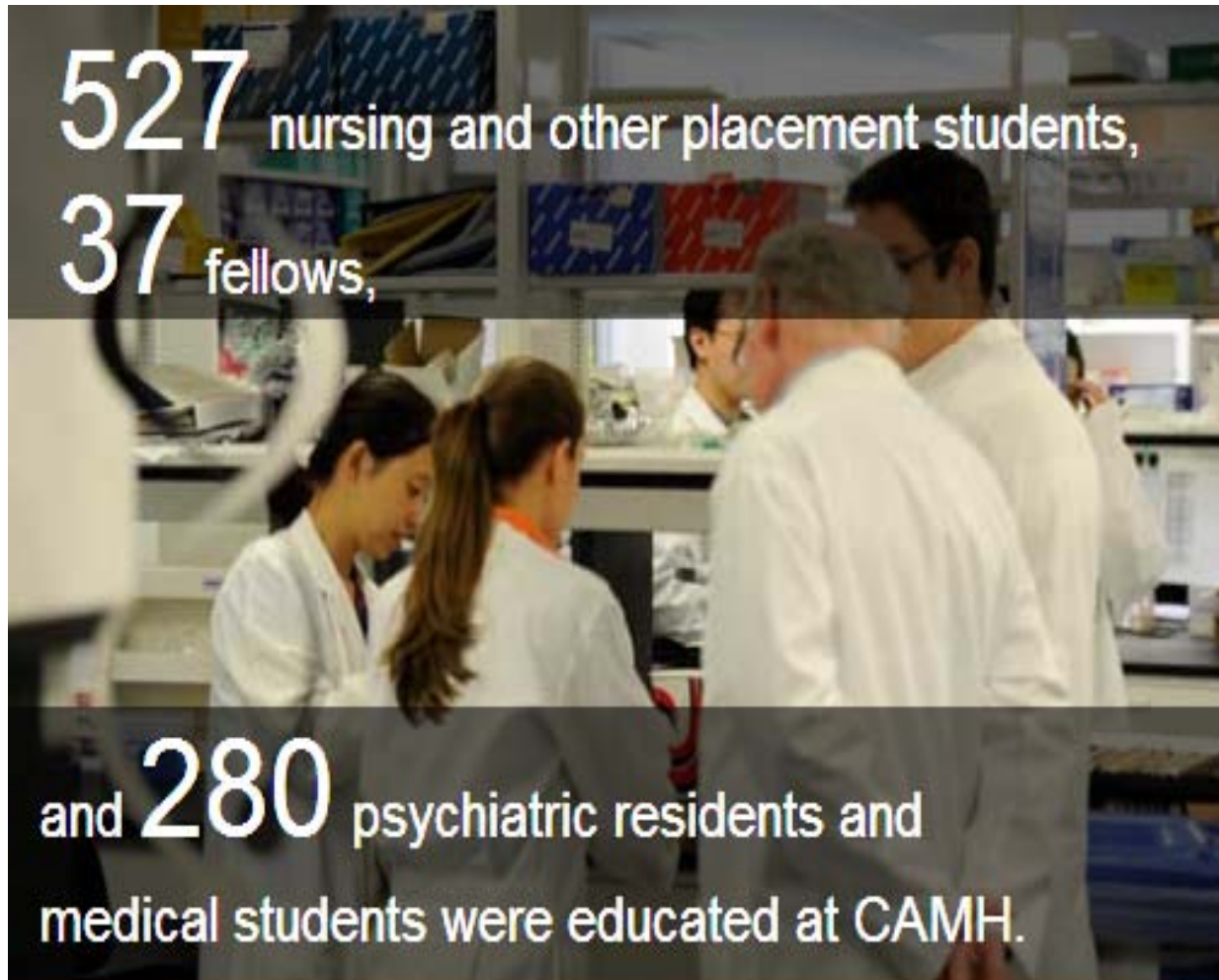
# Who CAMH served, 2011-12



# Canada's Top Research Hospitals 2012

Rank		Hospital	Research Income			Researchers*	Research Intensity	Province	Main Affiliated Research Institute(s)/Centre(s)
2011	2010		FY2011 \$000	FY2010 \$000	% Change 2010-2011	2010-2011 #	\$ per Researcher \$000		
1	1	University Health Network	\$253,245	\$267,654	-5.4	539	\$469.8	Ontario	Ontario Cancer Institute, Toronto General Research Institute, Toronto Western Research Institute
2	3	Hospital for Sick Children	\$167,815	\$172,213	-2.6	538	\$311.9	Ontario	Hospital for Sick Children Research Institute
3	4	McGill University Health Centre (MUHC)	\$153,008	\$131,147	16.7	628	\$243.6	Quebec	Research Institute of the MUHC
4	2	Hamilton Health Sciences	\$152,545	\$180,435	-15.5	286	\$533.4	Ontario	Population Health Research Inst., Thrombosis/Atherosclerosis Research Institute, Escarpment Cancer Research Institute
5		Provincial Health Services Authority	\$138,722	\$151,677	-8.5	633	\$219.2	British Columbia	BC Cancer Research Centre, Child & Family Research Institute, BC Mental Health & Addictions Research Institute
6	6	Ottawa Hospital	\$129,929	\$138,350	-6.1	305	\$426.0	Ontario	Ottawa Hospital Research Institute, Ottawa Heart Institute Research Corporation
7	5	Sunnybrook Health Sciences Centre	\$122,100	\$106,000	15.2	236	\$517.4	Ontario	Sunnybrook Research Institute
8		Vancouver Coastal Health Authority	\$120,261	\$115,098	4.5	364	\$330.4	British Columbia	Vancouver Coastal Health Research Institute, Providence Health Care Research Institute
9		London Health Sciences Centre/ St. Joseph's Health Care London (a)	\$102,000	\$105,000	-2.9	640	\$159.4	Ontario	Lawson Health Research Institute
10	8	Mount Sinai Hospital, Joseph and Wolf Lebovic Health Complex	\$84,000	\$81,000	3.7	53	\$1,584.9	Ontario	Samuel Lunenfeld Research Institute
11	10	Centre hospitalier universitaire de Québec (CHUQ)	\$75,573	\$75,735	-0.2	249	\$303.5	Quebec	Centre de recherche du CHUQ
12	11	Centre hospitalier de l'Université de Montréal (CHUM)	\$67,800	\$65,300	3.8	319	\$212.5	Quebec	Centre de recherche du CHUM
13	18	Centre for Addiction and Mental Health	\$54,393	\$42,933	26.7	110	\$494.5	Ontario	
14	14	Sir Mortimer B. Davis Jewish General Hospital	\$54,058	\$51,497	4.9	219	\$246.7	Quebec	Lady Davis Institute for Medical Research
15	15	St. Michael's Hospital	\$53,643	\$49,300	8.8	180	\$298.0	Ontario	Keenan Research Centre,

# Students at CAMH, 2011-12



527 nursing and other placement students,  
37 fellows,

and 280 psychiatric residents and  
medical students were educated at CAMH.

# Weaving into the neighbourhood...

But...

- Not all 4 hospitals had an academic tradition
- Not everything is under one roof
- KTE strategy is not integrative



# Definition of KTE

"collaborative problem-solving between researchers and decision makers that happens through linkage and exchange... involves interaction between knowledge users and researchers and results in mutual learning through the process of planning, producing, disseminating, and applying existing or new research in decision-making."

# Is an integrative KTE strategy for CAMH Mission Impossible?



# Where are we now?

- Pockets of excellence
  - We don't know all the pockets, but we do know of a few...such as...

# CAMH KTE Highlights

## External Partners

- Other MH Hospitals
- Ontario MH Strategy
- CMHA

## Client/ Family & Community Engagement

- Empowerment Councils
- PSSP: EENet
- Office of Strategy and Partnerships

## Education

- Organizational
- Professional
- Knowledge Ex
- Publications
- Workplace

## Foundation

- Lunch 'n Learn Sessions
- Panel Discussions
- Ad campaign

- Addictions
- Mood & Anxiety
- Dual Diagnosis
- BPSOs

## Clinical Programs

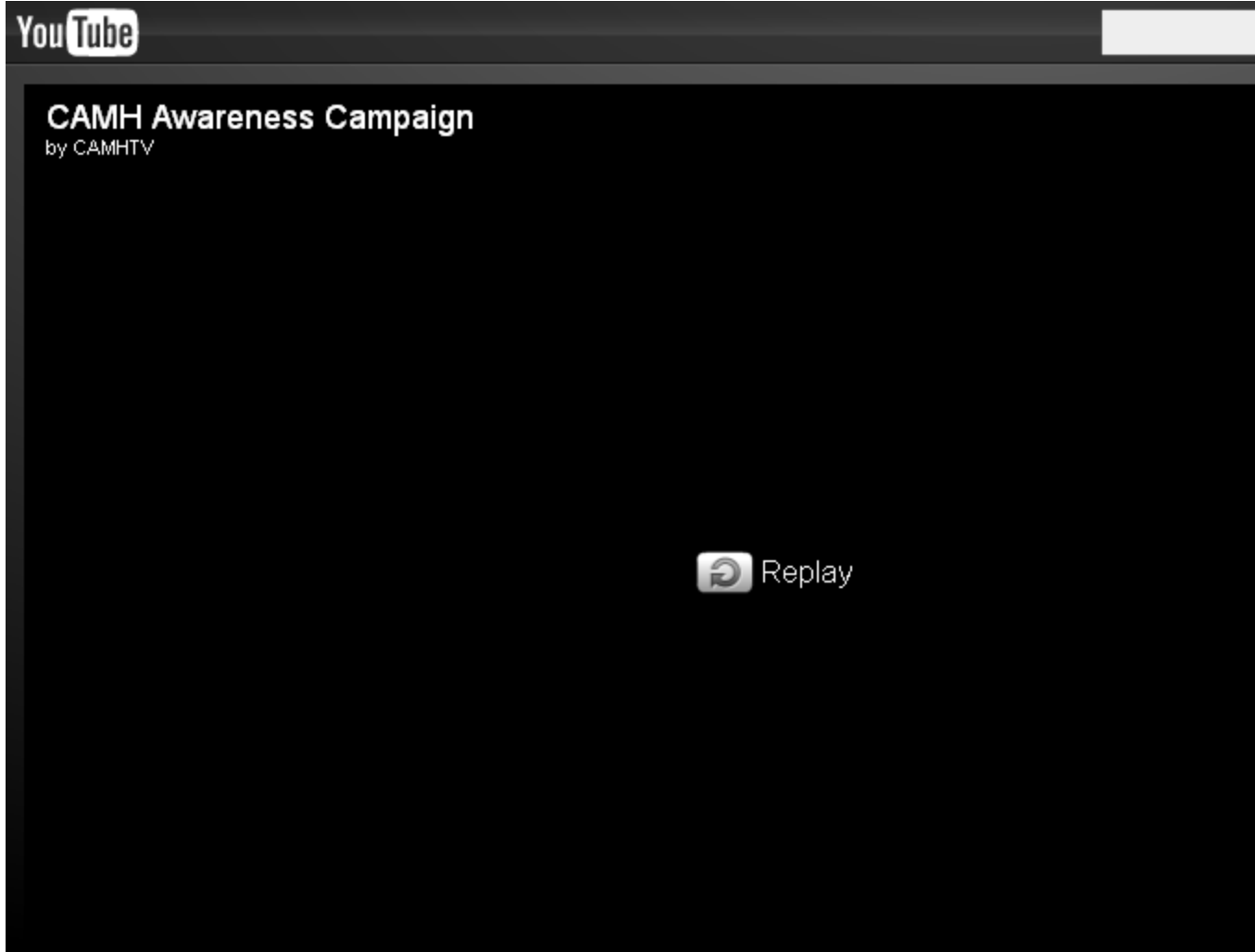
- Community Support & Research Unit
- Individual researchers

## Research

- Health, Safety & Wellness
- MH in the Workplace
- Diversity & Equity

## Human Resources

# Have you seen our latest campaign: Defeat Denial?



# Where are we going?



VISION 2020

# EDUCATION STRATEGY for CAMH 2012

tomorrow.today

Education Strategy Framework

# Aims of the Education Strategy

*As a learning organization CAMH:*

- Is globally recognized for mental health education, guided by the engagement and experience of the learner
- Consistently embeds knowledge exchange and best practices, continuously improving internal and system capacity for excellence in client care/experience (KE/KT)
- Advances education research and scholarship, informing best practice within CAMH and externally



# Education Strategy - Draft Framework

ADVANCE ACADEMIC AND RESEARCH EXCELLENCE TO DRIVE OUR LEARNING ORGANIZATION

## CAMH EDUCATION LEARNING PRINCIPLES

INITIATIVES

Enhance Student Experience

Support Teachers/Faculty/Mentors

Grow Interprofessional Teams

Enhance Client and Family Education

Accelerate Professional Development and Academic Advancement

Foster External Teaching and Knowledge Exchange

## CAMH VALUES AND STRATEGIC DIRECTIONS

ENABLE SUCCESS THROUGH BUSINESS PLANNING

# What next? Discussion

- Can/should hospitals be developing a KTE strategy?
  - What has worked for other academic hospitals?
- How can we link internal and external stakeholders?
- What is the role of KTE brokers and how might hospitals incorporate them to move interactions forward?
- What KTE framework(s) could be applied to academic hospital environments? How can this be linked to professional development?

# Thank you!

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